# Futureproof

# Department Manager Development Programme

This modular development programme is designed to equip Department Managers with the core skills, knowledge and behaviour required to effectively recruit, manage and develop their team.

In an ever more demanding business world, the ability to lead by example, manage change, and motivate others to achieve business results are just some of the key attributes required from a Department Manager. This programme will also explore how managers can develop others through providing constructive feedback and 'on the job' coaching support.



Want more information or to build your own bespoke development programme?

Get in touch with one of our Learning & Development Managers to discuss a 'fit for purpose' programme for your business.

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# Department Manager Development Programme

#### **Programme Preparation & Tailoring**

All programmes can be tailored to incorporate your business processes and values, including: Appraisals / PDR's / Competency Framework / Performance Management Process / Strategic Business Objectives / Job Profiles / Specifications

#### **Programme Launch**

A great way to engage with delegates before they embark on their development programme. It is also the ideal opportunity to 'break the ice' with the Training Consultant(s) they are going to be working with.

### **Programme** Launch (Half a day)

**Module One** 

(2 days)

#### 4 TO 6 WEEKS BETWEEN MODULES

#### **Managing & Leading Teams**

Managing v's leading the team Different leadership styles / models Understanding what motivates others Identifying team strengths / weaknesses Effective communication skills

### **Work-based Projects**

It is essential to measure

and evaluate the impact

of the development

programme and to

ensure that the new skills,

knowledge and behaviours

are being applied back in

the workplace.

At the end of each module delegates will be set a

work-related task that

is linked to the topics

covered.

#### 4 TO 6 WEEKS BETWEEN MODULES

#### Personal Impact & Influence

What is personal presence & impact? Self-awareness ~ identifying communication strengths / weaknesses Assertive v's aggressive behaviour Transactional analysis in practice Dealing with difficult & obstructive people

#### **Module Two**

(1 day)

#### 4 TO 6 WEEKS BETWEEN MODULES

#### **Managing Change**

Why change has become the norm in a modern business? Using different change models & tools Translating strategic change into operational objectives Understand how different people react to change Handling resistance to change

## **Module Three**

(1 day)

#### One to one Coaching

Providing coaching support during the development programme will give delegates the ideal opportunity to discuss personal objectives or challenges and receive targeted advice and guidance.

#### 4 TO 6 WEEKS BETWEEN MODULES

#### **Effective Performance Management**

The role of a manager in managing team performance How do we get the best out of others? Empowering your team to take more responsibility Providing clear team goals Handling difficult situations / people

**Module Four** (1 day)

#### 4 TO 6 WEEKS BETWEEN MODULES

#### The Manager as a Coach

What is good coaching? Coaching using the GROW model The manager / coach relationship Giving constructive feedback on good / poor performance Measuring the effectiveness of coaching

#### Module Five

(1 day)

#### **Delegate Presentations**

This is an excellent opportunity to evaluate the overall success of the programme and the 'Return on Investment' achieved. Delegates will be asked to present to key stakeholders / project sponsor and talk through the new skills and knowledge that they have applied in the workplace as a result of attending the programme.

# Delegate **Presentations**

(1 day)

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